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University of South Carolina
BOARD OF TRUSTEES

June 20, 2014

The University of South Carolina Board of Trustees met at 10:40 a.m. Friday, June 20, 2014, in the Board Room at 1600 Hampton Street.

Members present were: Mr. Eugene P. Warr, Jr., Chairman; Mr. John C. von Lehe, Jr., Vice Chairman; Mr. Chuck Allen; Mr. Robert "Eddie" Brown; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Mr. A.C. "Bubba" Fennell; Dr. C. Edward Floyd; Mr. William W. Jones, Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Dr. C. Dorn Smith III; Mr. Thad H. Westbrook; Mr. Charles H. Williams; and with Mr. William C. Hubbard joining by telephone. Mr. J. Egerton Burroughs; Mr. Mack I. Whittle, Jr.; and Dr. Mitchell M. Zais were absent.

Also present were faculty representative Dr. James H. Knapp and student representative Lindsay Richardson.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Provost Michael D. Amiridis; Chief Operating Officer Edward L. Walton; General Counsel Walter "Terry" H. Parham; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Vice President for Information Technology William F. Hogue; Vice President for Human Resources Chris Byrd; Athletics Director Ray Tanner; Chief Communications Officer Wes Hickman; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Director of State Relations Trey Walker; Director of Government and Community Relations and Legislative Liaison Shirley Mills; Chief of Staff, President's Office, J. Cantey Heath Jr.; USC Beaufort Chancellor Jane Upshaw; USC Upstate Chancellor Thomas Moore; Vice Chancellor for Finance and Administration, USC Aiken, Joe Sobieralski; College of Arts and Sciences Dean Mary Anne Fitzpatrick; School of Medicine Columbia Interim Dean Caughman Taylor and Assistant Dean, Medical Student Education-Florence, William Hester, both of whom joined the meeting by telephone; Associate Vice President for Administration and Finance and Medical Business Affairs Jeff Perkins; Associate Dean for Clinical Affairs and Chief Medical Officer, School of Medicine Columbia, William D. Anderson III; Associate Dean for Medical Education and Academic Affairs, School of Medicine Columbia, Joshua Thornhill; School of Medicine Legal Counsel, School of Medicine Columbia,

Hedy Zaragoza; Vice Provost for Health Sciences Meera Narasimhan; Director of Academic Programs, Provost Office, Kristia H. Finnigan; Program Director, Athletic Training, College of Education, Toni Torres-McGehee; College of Hospitality, Retail and Sport Management Dean Brian Mihalik; Chair of Sport and Entertainment Management, College of Hospitality, Retail and Sport Management, Matt Brown; University Treasurer Susan D. Hanna; Executive Director of Internal Audit Pam Doran; Director of Capital Budgets and Financing, Division of Administration and Finance, Charlie Fitzsimons; Senior Budget Analyst, Division of Administration and Finance, Susie Vitaris; Senior Finance Applications Analyst, Division of Administration and Finance, Wendy Scott; Junior Budget Analyst, Division of Administration and Finance, Sean Cleary; Special Assistant to the Athletics Director Johnny Gregory; Palmetto Health President John Singerling; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

Chairman Warr called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman introduced members of the media in attendance: Andy Shain with *The State*; and Rodney Welsh with the *Free Times*.

Chairman Warr welcomed everyone and invited the Reverend Father Michael A. Platanis, representing USC's Orthodox Christian Fellowship, to deliver the invocation.

Chairman Warr stated that there was a need for the receipt of legal advice and to discuss contractual personnel matters appropriate for Executive Session. Chairman Warr called for a motion to enter Executive Session. Mr. Fennell so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

Chairman Warr invited the following persons to remain: President Pastides, Secretary Stone, the Student Representative and Faculty Representative to the Board, members of the President's Executive Council, Dean Taylor, Drs. Anderson, Hester, Narasimhan, and Thornhill; Ms. Zaragoza; and Mr. Perkins.

Executive Session

Return to Open Session

I. Approval of Minutes

The following five sets of minutes were presented for approval:

- A. Academic Affairs and Faculty Liaison Committee, April 25, 2014
- B. Buildings and Grounds Committee, April 25, 2014
- C. Executive Committee, April 25, 2014

- D. Student-Trustee Liaison Committee, April 25, 2014
- E. Board of Trustees, April 25, 2014

Chairman Warr stated that there were no additions, deletions or corrections to the minutes; therefore, they stood approved as provided for review on the Board Portal.

II. Committee Reports

- A. Health Affairs Committee
(The Honorable C. Dorn Smith III reported)

The Health Affairs Committee met on June 12, 2014. On behalf of the committee, Dr. Smith asked for motions related to the following items.

1. Program Modification
 - Addition of Clinical Program Offering Site in Florence, S.C.
2. Affiliation Agreements
 - a. Carolina Hospital System
 - b. McLeod Regional Medical Center
3. USC School of Medicine Columbia and Palmetto Health Practice Plan Integration

First, Dr. Smith called for a motion to approve the addition of a clinical program offering site in Florence, S.C., for the USC School of Medicine as described in the materials posted on the Board Portal for this meeting. Mr. Westbrook so moved. Ms. Moody seconded the motion. The vote was taken and the motion carried.

Dr. Smith then called for a single motion to approve the following three items: (1) an affiliation agreement with the Carolinas Hospital System in Florence, S.C., as described in the materials posted on the Board Portal for this meeting, (2) an affiliation agreement with the McLeod Regional Medical Center in Florence, S.C., as described in the materials posted on the Board Portal for this meeting, and (3) a recommendation that the USC School of Medicine Educational Trust approve and file IRS Form 1023 as posted on the Board Portal for this meeting. Dr. Floyd so moved. Mr. Fennell seconded the motion. The vote was taken and the motion carried.

- B. Intercollegiate Athletics Committee
(The Honorable Mark W. Buyck, Jr. reported)

Mr. Buyck reported that the Intercollegiate Athletics Committee met on June 13, 2014, at which time Mr. Tanner presented an overview of the Athletics Department's FY 2014-15 Budget that is included in the University's FY 2014-15 Budget proposal to be considered later today. Mr. Tanner

also provided the committee an overview of the academic and athletic success for the 2013-2014 Academic Year. President Pastides and Mr. Tanner then updated the committee on the SEC's annual spring meeting that took place during the last week of May.

Following the June 13 committee meetings, 14 members of the Board of Trustees participated in a tour of athletic facilities. The tour was led by Mr. Tanner and his staff. The venues visited in the Athletics Village included the Dodie Anderson Academic Enrichment Center; the Rice Athletics Center; the Carolina Softball Stadium at Beckham Field; the Carolina Tennis Center; the Weems Baskin Track; the Sand Volleyball complex; and the future site of the indoor track facility and the Men's and Women's Soccer Team facility.

C. Audit and Compliance Committee
(The Honorable Hubert F. Mobley reported)

The Audit and Compliance Committee met on June 13, 2014, at which time it approved the Designated Funds Budget for FY 2014-15. The budget is included in the University's FY 2014-15 Budget proposal to be considered later in the day. Mr. Mobley also reported that the committee approved the proposed Audit & Advisory Services FY 2014-15 Budget that is included as part of the overall FY 2014-15 University Budget proposal to be considered later in the day.

Reporting on internal audits and reviews, Mr. Mobley said that Executive Director of Audit & Advisory Services Pam Doran told the committee there were no reportable issues in the Darla Moore School of Business Construction Audit Progress Report or the Trio Opportunity Scholars Program audits. In her Tracking Report, Ms. Doran told the committee that the outstanding reconciliations noted in the Payroll Audit had been resolved and that internal audit staff will conduct a limited testing of the process in six months to assure compliance. She also reported that issues found during the Study Abroad and the Lancaster Special Collections audits were being resolved.

An updated copy of the Committee Matrix was provided. In addition, Tom McNeish, with the audit firm of Elliott Davis, LLC, presented educational topics to committee members related to the Office of Management and Budget (OMB) Uniform Guidance and the Impact of Sequestration.

D. Academic Affairs and Faculty Liaison Committee
(The Honorable Thad Westbrook reported)

Mr. Westbrook reported that the following personnel matters received all appropriate academic and administrative approvals and were presented without objection to the Academic Affairs and Faculty Liaison Committee on June 13, 2014, and, where appropriate, to the full Board in Executive

Session earlier in the day.

1. Honorary Faculty Titles

Requests for 14 honorary faculty titles were posted on the Board Portal with the materials for this meeting. If approved, the following individuals will be awarded the titles indicated effective with their retirement:

For the title Professor Emerita:

Amy Donnelly
Miriam M. Johnson
Ruth Saunders

For the title Professor Emeritus:

Gil Choi

For the title Distinguished Professor Emerita:

Katherine Chaddock
Diane DeFord
Karen French
Lala Steelman

For the title Distinguished Professor Emeritus:

Walter Hanclosky
Robert C. Nerbun, Jr.

For the title Distinguished Clinical Professor Emerita:

Diane Harwell
Sandra Lindsay

For the title Librarian Emerita:

Virginia W. Weathers

For the title Guy F. Lipscomb, Sr. Chair Emeritus in Biochemistry:

Lukasz Lebioda

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the 14 honorary faculty titles as presented. Mr. Jones seconded the motion. The vote was taken and the motion passed.

2. Appointments with Tenure

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval to award tenure to the five individuals listed below. Mr. Lister seconded the motion. The vote was taken and the motion passed.

- Dr. Susan C. Bon – Appointment with tenure at the rank of Associate Professor in the Department of Educational Leadership and Policies in the College of Education.
- Dr. Dongmei Li – Appointment with tenure at the rank of Associate Professor in the Finance Department of the Darla Moore School of Business.
- Dr. Stephanie Milling – Appointment with tenure at the rank of Professor in the Department of Theatre and Dance in College of Arts and Sciences.
- Dr. Patricia Sharpe – Appointment with tenure at the rank of Professor in the College of Social Work.
- Dr. Lesly Wade-Woolley – Appointment with tenure at the rank of Associate Professor in the Department of Communication Sciences and Disorders in the Arnold School of Public Health.

3. Tenure and Promotion Recommendations – Columbia and System Campuses

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of all tenure and promotion recommendations for all University campuses as presented and described in the materials posted on the Board Portal for this meeting. [Exhibit A] Mr.

Cofield seconded the motion. The vote was taken and the motion passed.

4. Regional Campus *Faculty Manual* Changes

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of the Regional Campus *Faculty Manual* changes as described in the materials posted on the Board Portal for the meeting. Mr. Fennell seconded the motion. The vote was taken and the motion passed.

5. USC Aiken *Faculty Manual* Changes

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of the USC Aiken *Faculty Manual* changes as described in the materials posted on the Board Portal for the meeting. Mr. Loadholt seconded the motion. The vote was taken and the motion passed.

6. New Programs

a. Master of Science (M.S.) in Advanced Training, College of Education, USC Columbia

b. Bachelor of Science (B.S.) in Mathematics, USC Beaufort

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of the Master of Science in Advanced Training in the College of Education

and the Bachelor of Science in Mathematics at USC Beaufort as described in the materials posted on the Board Portal for this meeting. Ms. Moody seconded the motion. The vote was taken and the motion passed.

7. New Dual Degree Programs with the National Taiwan Normal University (NTNU)
 - a. Dual Master of Science in Sport and Entertainment Management (USC Columbia)/Master of Science in Sport, Leisure and Hospitality Management – focus on Sport Management (NTNU)
 - b. Dual Master of International Hospitality and Tourism Management (USC Columbia)/Master of Science in Sport, Leisure and Hospitality Management – focus on Hospitality Management (NTNU)
 - c. Dual Doctor of Philosophy in Hospitality Management (USC Columbia)/Doctor of Philosophy in Sport, Leisure and Hospitality Management – focus on Hospitality Management (NTNU)
 - d. Dual Doctor of Philosophy in Sport and Entertainment Management (USC Columbia)/Doctor of Philosophy in Sport, Leisure and Hospitality Management – focus on Sport Management (NTNU)

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval of the four dual degree programs with the National Taiwan Normal University (NTNU) as described in the materials posted on the Board Portal for this meeting. Mr. Allen seconded the motion. The vote was taken and the motion passed.

8. Program Terminations
 - a. Undergraduate Certificate in Accounting Foundations, USC Beaufort
 - b. Undergraduate Certificate in Human Resources, USC Beaufort
 - c. Undergraduate Certificate in Management Foundations, USC Beaufort
 - d. Undergraduate Certificate in Small Business Management, USC Beaufort

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval to terminate the four undergraduate certificate programs at USC Beaufort as described in the materials posted on the Board Portal for this meeting. Mr. Jones seconded the motion. The vote was taken and the motion passed.

9. Removal of Honorary Degree Candidates from the Table

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved to remove from the table the names of the 14 honorary degree recipients listed below. Dr. Floyd seconded the motion. The vote was taken and the motion passed.

- Arthur K. Smith
- Lawrence Sanders Rowland
- Dolores F. "Dodie" Anderson
- Vollie C. "Vic" Bailey
- Julian Josey
- Cothran W. Campbell
- William Byrd Traxler, Jr.
- Vice President Joseph R. Biden, Jr.
- David Seaton
- W. James McNerney, Jr.
- Sir John Meurig Thomas
- Robert L. Blocker
- Anita Zucker
- Mac Arnold

At its meeting on June 13, 2014, Mr. Westbrook reported that the committee received an academic update on Palmetto College. Chancellor Susan Elkins gave an overview of the first year's operation. She emphasized to the committee the vision for Palmetto College, which is to provide all South Carolinians access to a USC bachelor's degree through an avenue that is affordable and flexible. Palmetto College encompasses the associate degree-granting campuses and online bachelor's degree completion programs. Currently, seven majors are offered through the online program and future programs are under consideration. Three Palmetto College students, Brandon Newton (Lancaster), Julie Livingston (Aiken) and Tommy Phelps (Columbia), shared their unique experiences with the committee and what it has meant to their lives to be able to pursue a USC degree through Palmetto College.

Mr. Westbrook said the committee also received new program follow-up reports for the Columbia campus Post-Bachelor's Certificate in Social Work with Military Members, Veterans and Military Families, and USC Upstate's Master of Arts in Teaching (M.A.T.) in Special Education.

E. Executive Committee
(The Honorable Eugene P. Warr, Jr. reported)

Chairman Warr stated that during its meeting earlier in the day the Executive Committee approved four contracts, all of which exceeded \$250,000. These included a charter flight agreement for the 2014 football season; modification to the cable television service for the Columbia Campus; an electronic resource agreement for journal subscriptions for University Libraries; and a background check service for the Division of Human Resources.

The Executive Committee also approved two contracts and the University's FY 2014-2015 Annual Operating Budget for recommendation to the full Board for action.

1. Contracts
 - a. Athletics Employment Contract

On behalf of the Executive Committee, Chairman Warr moved

approval of a two-year extension to Athletics Director Ray Tanner's contract as presented by Mr. Parham to the Executive Committee and posted on the Board Portal for all Trustees to review. Under the extension, Mr. Tanner's contract would run through June 30, 2019, and would provide him a \$50,000 salary increase that would bring his total guaranteed compensation to \$725,000.

Mr. Brown seconded the motion. The vote was taken and the motion passed.

b. U.S. Army Financial Management School, Darla Moore School of Business

On behalf of the Executive Committee, Chairman Warr moved approval of the Memorandum of Understanding (MOU) between USC's Darla Moore School of Business and the U.S. Army Financial Management School to establish a partnership for the purpose of expanding and enhancing professional development opportunities for Army financial managers, both military and civilian. Under the MOU, as posted on the Board Portal for this meeting, the Army Financial Management School will be billed \$7,504 per student for tuition and fees, an amount that is subject to change on an annual basis. All students admitted to the program must meet USC admission requirements.

Ms. Moody seconded the motion. The vote was taken and the motion passed.

2. University's FY 2014-2015 Annual Operating Budget

On behalf of the Executive Committee, Chairman Warr moved approval of the proposed total current funds budget for the USC System for Fiscal Year 2015, including the operating budgets, the tuition and fee schedules, the budgets for all auxiliary enterprises, and the designated funds budget. Board members did not seek additional information or discussion of the proposed budget. Mr. Cofield asked Mr. Walton if as much had been done as could be done to save, cut and streamline. Mr. Walton noted that cuts, reductions, reallocations and adjustments to the budget totaled some \$30 million, bringing the budget in line with available resources and the University's priorities. Mr. Walton also noted that the University was recognized by Kiplinger's as "One of the Best Values," while *U.S. News* recognized the University as 15th for the good use of money in support of undergraduate education. Provost Amiridis noted that the annual cost of educating a student at the University was significantly below other Southeastern Conference schools, as well as its peer and peer-aspirant schools. Mr. Jones then commented that a concentrated effort must be made to help the University's campuses outside of Columbia to get student enrollments back where they needed to be to keep those campuses strong in the future. Mr. von Lehe seconded the motion. The vote was taken and the motion passed, with no dissenting votes.

III. Report of the Alumni Association

Giving his last report as Alumni Association President, Mr. Brown said he was pleased to report that the Alumni Association had achieved a lot of positive momentum and direction in the past 24 months.

The implementation of our new strategic plan is well under way. We also recently completed the first phase of a staffing realignment, which will assist our volunteers and staff to better support the University.

We wanted to improve and grow our partnerships, and that starts at the top. We very much appreciate the leadership of our President and members of the Board of Trustees. Our relationship has never been stronger and our alumni have never been more proud. We appreciate the support of all of you sitting at this table, as well as, all of you in this room.

Thanks to the leadership of our Athletics Department and the Gamecock Club, we now regularly co-sponsor and participate with them at regular meetings and numerous events – from Fan Fest to out-of-town football game tailgates. Our communication and working relationship with them has never been better.

We have reached out to the Board of Visitors, the Black Alumni Council and the Young Alumni Council in a mutual effort to support and expand their activities. Our Black Alumni Council was an integral partner in honoring those who helped lead our University's desegregation efforts and are today working to honor the University's first African-American professor, Dr. Richard Greener.

Today our Alumni are becoming great advocates, using their passion for Carolina to help spread the word about the amazing work that happens on each of our campuses every day and helping policymakers see the value of higher education and understand the need to keep education affordable. From Carolina Action Day to Carolina Action Network, our Alumni are more involved than ever before in supporting our education mission across South Carolina.

The My Carolina Student Alumni Organization is now the largest student group on campus with over 5,500 members. We are attracting the best and brightest students to attend Carolina and our strong alumni network stands ready to help them with internships, co-ops, mentoring, and networking opportunities.

Great alumni also have helped us set attendance records at both the 2012 and 2013 Homecoming weekends, and have helped us set new records for the financial support associated with Alumni events.

Last, but not least, it is because of great alumni that construction is now underway for our new permanent home. Thanks in part to many of you in this room, we secured the needed financing and I am comfortable that our alumni are going to enable us to quickly retire this debt.

Opening just over a year from now, the Alumni Center not only will

serve as the home base for alumni visiting campus, it will also become the Board of Trustees' new home. From supporting our University leadership to helping today's students build networking relationships, our new home promises to add value to our campus, our students, our alumni, and therefore, our entire University.

In closing, you will notice that I have not mentioned or singled out any one individual, except for our President, because I didn't want to leave anyone out. But all of you who have participated in helping, which is everyone in this room, I hope you understand how much I appreciate all of your hard work and support over the last two years.

I have been blessed to have this opportunity to represent our 270,000 living alumni. It has been an honor to follow in the footsteps of those who have walked this path before me – Mark, Mack, Bubba and Amy; I thank each of you for your counsel and guidance the last two years.

Much has been done, but much remains to be done. I want you to know that the state of our association is strong and that it will be in very capable hands with my successor Paula Harper Bethea and our President-Elect Tommy Preston. They, together with an outstanding Board of Governors, are overseeing the greatest period of growth in the history of our association; growth that is happening because of great alumni.

Our Alumni Association and University also are most fortunate to have a strong and very capable leader in our Executive Director Jack Claypoole and an outstanding staff at the alumni office.

My most sincere thanks to each of you; your acceptance and inclusion of Gayle and me made us feel at home, made us feel welcome, made us feel part of the team. Next to serving my God, my family, and my country, being on this Board has been my highest honor and privilege. As we say in the Marine Corps, it has been a pleasure serving with you and I hope our paths cross frequently in the future.

And since I can't do a toast to you, I thought I would put a special blessing on you, as my Grandfather would say. I am of Scots-Irish descent and some of you will recognize this as the Irish Blessing.

“May the road rise to meet you; may the wind always be at your back; may the sun shine warmly on your face; may the rain fall softly on your fields; and, until we meet again, may God hold you squarely in the palm of his hands; and may you be in Heaven an hour before the Devil knows you are dead.”

Thank you very much.

IV. Report of the President

Chairman Warr called on President Pastides who observed that on the previous day, President Obama had presented University student and retired Marine Cpl. Kyle Carpenter the Medal of Honor for heroism in Afghanistan in 2010. Corporal Carpenter is only the second living Marine to receive the award for actions during the Global War on Terrorism. Continuing, President Pastides said:

On behalf of all South Carolinians and USC constituents, I'm disappointed this year that Tuition Time Out wasn't fully endorsed. We had a healthy conversation about that and I believe that, working with state government, we can and will find a solution for keeping our University one of the most flexible, one of the most accessible and with assistance from the South Carolina Education Lottery, one of the most affordable in the United States for in-state students.

I thank the Board for approving the modest tuition increase. In real dollar terms this will amount to \$171 – those are important dollars – per semester to in-state students. As you know, this will barely cover the state mandated pay increase, energy cost increases and other strategic priorities like IT security that the board has endorsed and supported in the past.

Next year, we're not giving up; we'll continue the march, along with our friends in the business community, to calibrate the value of public higher education and the value of a flagship university education on all of our campuses.

South Carolina is making steady progress and becoming the world class state of our dreams but it is not going to achieve the top tier without advancing the accessibility of a USC education as well as the quality we've all become so proud to know.

This summer is a great and busy time. We anticipate that 385 students will attend each of 13 separate two-day orientation sessions here in Columbia – that represents about 5,000 student and family visits. Based on deposits, housing and orientation registrations, we appear to be on par with last year.

Those who are visiting, including our freshmen families, will see a busy campus this summer. Summer session is in full swing. I cannot be more gratified to tell you that we will have 18,091 seats, classroom seats, filled on the Columbia campus alone. That is a 14 percent increase from last year, proving to all that On Your Time is working to increase the flexibility so that our students can take advantage of non-traditional class scheduling to graduate early or on time. We've become a year-round campus, we are a year-round university, and we're open for business every single day of the year.

On a lighter note, it is the final weekend of the Southeastern Piano Festival. For the 12th year in a row, the Southeastern Piano Festival has become a recruiting showcase for our USC School of Music and the City of Columbia. Festival founder and artistic director Marina Lomazov and Music Director Joe Rackers have attracted 20 of the top pre-college pianists in the world to come to Columbia and to study with them as well as with luminaries like Leon Fleisher, a recent recipient of the Kennedy Center Medal.

The work around Petigru has been completed; we have to arrange for a tour. Some of you have seen it before, but you must go into Petigru and see that glorious building. This August, the Women's Quad and Greene Street landscaping will become a sight for sore eyes! Bulldozers and temporary fencing will finally be replaced by beautiful, suite housing in the Women's Quad, greenery, and safe pedestrian walkways.

Other important dates of note coming up:

- August 9 - Commencement for all campuses
- August 16 - Move-In Day (Saturday)
- August 17 – Freshman Convocation (Sunday)
- August 19 – McNair Center Aerospace Industry Day
- August 21 – Classes begin
- September 12 – The Ribbon Cutting for the Grand Opening of the Darla Moore School of Business
- September 26 – Groundbreaking the USC School of Law’s new building.

Could anyone have imagined the progress being realized by our traditional and historic University! I am so glad USC is finding a way to change, yet we remain true to our past. That is part of the greatness of THE University of South Carolina. We can change for the better and to meet the demands of the changing world, but we never forget who we are or where we came from.

This afternoon, we’ll change again as we attend a historic ceremony – the investiture of Dr. Susan Elkins as the first Chancellor of Palmetto College. I commend Susan and extend thanks to all the campus leaders who have worked mightily and closely with her. An effort of this magnitude brings resources from the entire system to every one of the students who want to complete their baccalaureate degree with the quality of USC online and, together, we will build an even stronger workforce for South Carolina.

President Pastides concluded his report by reminding Board members of the 6 p.m. kickoff on Thursday, August 28, against Texas A&M, the University’s new permanent, friendly foe from the western side of the SEC. That game will be the first broadcast ever on the ESPN/SEC Network. President Pastides also noted that the University ended the year with five teams ranked nationally in the top 10 in the United States – Equestrian at number 2, Football at number 4, Women’s Golf at number 6, Women’s Basketball at number 8, and Men’s Golf at number 9. He then urged everyone to have a great summer and to come back ready for a great new year at USC.

V. Presentation of Resolution

Chairman Warr called Mr. Brown and President Pastides to join him at the podium. He thanked Mr. Brown for his service on the Board and asked Secretary Stone to read a resolution to be presented to Mr. Brown:

WHEREAS, Robert E. Brown has been President of the Board of Governors of the Carolina Alumni Association and an ex officio member of the Board of Trustees since July 1, 2012; and

WHEREAS, during his tenure as President of the Alumni Association, he has pursued a campaign to ensure that all alumni are informed, involved, and committed to the success of the University; and

WHEREAS, Eddie Brown's leadership led him to participate in hundreds of alumni events across the State and Nation and his drive for excellence has expanded the reputation of Carolina while recruiting record numbers of students to join the association; and

WHEREAS, his presidency has yielded visible progress toward completion of the \$26.6 million, privately-funded Alumni Center as he continued the commitment to advance the Alumni Association's development efforts with the hiring of the association's first development officer; and

WHEREAS, Mr. Brown has been a dedicated member of the Board of Trustees with full participation and attendance at formal and informal events and has served with distinction as a member of the Academic Affairs and Faculty Liaison, Audit and Compliance, and Student-Trustee Liaison Committees; and

WHEREAS, Mr. Brown, who holds a degree in business administration from this great University, enjoyed a distinguished professional career in banking, and continues to offer his talents and energy to numerous civic organizations throughout his community;

THEREFORE BE IT RESOLVED that the Board of Trustees expresses its sincere appreciation to Robert E. Brown for his devoted service to the University in many capacities including his presidency of the Carolina Alumni Association and membership on this Board; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Robert E. Brown as a token of the high esteem in which he is held and in anticipation of many years of future support and advocacy of Carolina.

PRESENTED THIS 20TH DAY OF JUNE 2014
AT COLUMBIA, SOUTH CAROLINA

Chairman Warr moved adoption by acclamation of the resolution signed by him, President Pastides and Secretary Stone. Mr. Brown thanked the Board for its recognition.

VI. Other Matters

Chairman Warr called on Dr. Floyd who offered a tribute to Congressman Butler Derrick, who died May 5, 2014. Dr. Floyd said that Butler Derrick, a native of Florence, was a great friend of the University and had given all of his papers to the University. An alumnus of the University, he was a fraternity brother of Dr. Floyd and Mr. Buyck who helped them build the Kappa Alpha (KA) House that helped developed the University's Greek Village. Dr. Floyd went on to note that as a state legislator, Congressman Derrick was the first member of the state legislature to get active in helping establish the University's medical school. This effort gave him statewide recognition that helped him get elected to Congress. During his tenure in Congress, Dr. Floyd said he secured a \$16 million grant to build the Swearingen Engineering Center after pledges from private donors failed to materialize.

Dr. Floyd then asked Johnny Gregory, a long-time University staff member and a former chief of

staff with Congressman Butler to comment. Mr. Gregory described Congressman Derrick as a great American who had a strong conviction for public service. He was a fiscal conservative with a social conscious. He was a small town attorney who ultimately became a major player in Congress and a close advisor to two U.S. Presidents. Mr. Gregory then relayed the story of how supportive he was of the University and how he persuaded Congressional budget writers to include the needed funding for the Swearingen Center and ultimately went to Speaker Tip O'Neill to have the funding returned to the budget after it was cut in conference, noting that Congressman Derrick had never received credit for these efforts and that perhaps a plaque could be placed in the building recognizing his support. Mr. von Lehe noted that Congressman Derrick's work ethic never dimmed even as his health declined and that he would be in favor of recognizing his support of the University.

Mr. Gregory then thanked the Board for allowing him to work for the University for 25 years at the State House under five talented presidents and very supportive trustees. Chairman thanked Mr. Gregory for his years of service at the State House where he still held great respect and credibility.

Chairman Warr called on Secretary Stone who reminded Trustees to watch their email for information about the August 8 Board meeting at which committee membership will be reappointed and committee chairs elected.

Secretary Stone also reminded Board members of the 3 p.m. investiture of Palmetto College Chancellor Susan Elkins that would be held at Rutledge Chapel, with reserved parking available for Board members in front of Osborne.

VII. Adjournment

When there were no other matters to come before the Board, Chairman Warr declared the meeting adjourned at 12:10 p.m.

Respectfully submitted,

Amy E. Stone
Secretary